

# TABLE OF CONTENTS

<b>TABLE OF CONTENTS .....</b>	i
<b>BUDGET MESSAGE</b>	
City Administrator's Budget Message .....	A-1
<b>COMMUNITY PROFILE</b>	
Directory of City Officials .....	B-1
City of Santa Barbara Organizational Chart .....	B-2
Area Map .....	B-3
About the City of Santa Barbara .....	B-4
Miscellaneous Statistics .....	B-5
Demographics .....	B-7
<b>SUMMARY SCHEDULES</b>	
Summary of Sources and Uses of Funds for Fiscal Year 2011 .....	C-2
Summary of Revenues by Fund .....	C-4
Summary of Appropriations by Fund .....	C-9
<b>AUTHORIZED POSITIONS</b>	
Positions by Department .....	D-1
Positions by Fund for Fiscal Year 2011 .....	D-1
Summary of Position Changes for Fiscal Year 2011 .....	D-2
<b>CAPITAL PROGRAM</b>	
Capital Budget (by Fund) for Fiscal Year 2011 .....	E-1
<b>FUND OVERVIEWS .....</b>	F-1
<b>CITYWIDE OBJECTIVES .....</b>	G-1
<b>DEPARTMENTS</b>	
<b>Administrative Services Summary .....</b>	H-1
City Clerk's Office .....	H-6
Human Resources .....	H-10
Information Systems .....	H-14
<b>Airport Summary .....</b>	H-17
Administration .....	H-22
Business and Property Management .....	H-24
Marketing and Communications .....	H-26
Facilities Maintenance .....	H-28
Air Operations Area Maintenance .....	H-30

# TABLE OF CONTENTS

<b>Airport (continued)</b>	
Airport Security .....	H-32
Airport Certification and Operations .....	H-36
Facility Planning and Development .....	H-38
<b>City Administrator Summary</b> .....	H-41
Administration .....	H-46
Employee Relations .....	H-48
City TV – Channel 18 .....	H-50
<b>City Attorney Summary</b> .....	H-53
City Attorney .....	H-56
<b>Community Development Summary</b> .....	H-59
Administration .....	H-66
Economic Development .....	H-68
City Arts Advisory .....	H-70
CDBG and Human Services Administration .....	H-72
CDBG – Rental Housing Mediation Task Force .....	H-74
CDBG – Housing Rehabilitation Loan Program .....	H-76
Redevelopment Agency .....	H-78
Housing Development and Preservation Program .....	H-80
Long Range Planning and Special Studies .....	H-82
Development Review .....	H-84
Zoning: Ordinance, Information, and Enforcement .....	H-86
Design Review and Historic Preservation .....	H-88
Staff Hearing Officer, Environmental Review and Training Section .....	H-92
Building Inspection and Code Enforcement .....	H-94
Records, Archives, and Clerical Services .....	H-96
Building Counter and Plan Review .....	H-98
<b>Finance Summary</b> .....	H-101
Administration .....	H-106
Revenue & Cash Management .....	H-108
Cashiering & Collections .....	H-110
Licenses & Permits .....	H-112
Budget Management .....	H-114
Accounting Services .....	H-116
Payroll .....	H-118
Accounts Payable .....	H-120
City Billing and Customer Service .....	H-122
Purchasing .....	H-122
Central Warehouse .....	H-126
Mail Courier Services .....	H-128
Risk Management – Workers' Compensation .....	H-130
Risk Management – Liability .....	H-132
Risk Management – Occupational Safety and Health .....	H-134

# TABLE OF CONTENTS

<b>Finance (continued)</b>	
Risk Management – Administrative Operations .....	H-136
Solid Waste .....	H-138
<b>Fire Summary</b> .....	H-141
Administration .....	H-146
Emergency Services and Public Education .....	H-148
Fire Prevention .....	H-150
Wildland Fire Mitigation .....	H-152
Operations .....	H-154
Aircraft Rescue and Firefighting (ARFF) .....	H-156
<b>Library Summary</b> .....	H-159
Administration .....	H-164
Public Services .....	H-166
Support Services .....	H-170
County Libraries – Small Branches .....	H-172
County Libraries – Goleta Library .....	H-174
<b>Mayor and Council Summary</b> .....	H-177
Mayor and City Council .....	H-180
<b>Non-Departmental Summary</b> .....	H-183
Community Promotions .....	H-185
General Government .....	H-186
<b>Parks and Recreation Summary</b> .....	H-189
Administration .....	H-196
Project Management Team .....	H-198
Business Services .....	H-200
Recreation Program Management .....	H-202
Facilities and Special Events .....	H-204
Cultural Arts .....	H-206
Youth Activities .....	H-208
Active Adults and Classes .....	H-210
Aquatics .....	H-212
Sports .....	H-214
Tennis .....	H-216
Neighborhood and Outreach Services .....	H-218
Creeks Restoration and Water Quality Improvement .....	H-222
Golf Course .....	H-224
Park Operations Management .....	H-228
Grounds and Facilities Maintenance .....	H-230
Forestry .....	H-232
Beach Maintenance .....	H-234
<b>Police Summary</b> .....	H-235
Chief's Staff .....	H-242
Support Services .....	H-244
Records Bureau .....	H-246
Administrative Services Division .....	H-248

# TABLE OF CONTENTS

<b>Police (continued)</b>	
Crime Analysis .....	H-250
Property Room .....	H-252
Training and Recruitment .....	H-254
Range .....	H-256
Beat Coordinators / D.A.R.E. ....	H-258
Information Technology .....	H-260
Investigative Division .....	H-262
Crime Lab .....	H-264
Patrol Division .....	H-266
Traffic .....	H-268
Special Events .....	H-270
Tactical Patrol Force .....	H-274
Nightlife Enforcement .....	H-276
Parking Enforcement .....	H-278
Combined Communications Center .....	H-280
Animal Control .....	H-282
<b>Public Works Summary .....</b>	<b>H-285</b>
Administration .....	H-292
Engineering Services .....	H-294
Land Development .....	H-296
Environmental Compliance .....	H-298
Traffic Operations .....	H-300
Transportation Planning and Alternative Transportation .....	H-302
Transportation and Drainage Systems Maintenance .....	H-306
Street Sweeping .....	H-310
Traffic Signals .....	H-312
Streets Capital .....	H-314
Downtown Parking .....	H-316
Building Maintenance .....	H-320
Motor Pool .....	H-322
Communications Systems .....	H-326
Custodial Services .....	H-328
Water Resources Management .....	H-330
Recycled Water .....	H-332
Water Distribution .....	H-334
Water Treatment .....	H-336
Water Supply Management .....	H-338
Water Resources Laboratories .....	H-340
Meter Reading .....	H-342
Water Capital Program .....	H-344
Wastewater Collection .....	H-346
Wastewater Treatment .....	H-348
Wastewater Capital Program .....	H-350

# TABLE OF CONTENTS

<b>Waterfront Summary .....</b>	H-353
Administrative Support and Community Relations .....	H-358
Property Management .....	H-360
Financial Management .....	H-362
Parking Services .....	H-364
Harbor Patrol .....	H-366
Marina Management .....	H-368
Facilities Maintenance .....	H-370
Facilities Design and Capital Programs .....	H-372

## APPENDICES

Description of Funds .....	I-1
Legal Requirements and the Budgetary Process .....	I-6
Budget Policies .....	I-10
Budget Calendar .....	I-12
Debt Obligations .....	I-13
Budget Glossary .....	I-16
List of Acronyms .....	I-20

[This page intentionally left blank.]